

CDMO LIVE

7-8 May 2025 / Rotterdam



AGENDA



New from PharmaSource, **CDMO Live 2025** (May 7–8 2025, Rotterdam) is the must-attend event for biopharma manufacturing leaders to build their outsourcing strategy.

- ✓ Future-proof your development & manufacturing roadmap with outsourcing insights from **AstraZeneca, Bayer, MSD, Novartis, Johnson & Johnson, BMS, UCB** and more
- ✓ Transform your network by connecting with **50+ CDMOs** through curated 121 PartnerMatch meeting programme
- ✓ Build lasting partnerships at our exclusive **Welcome Reception, CDMO Live Boat Party**, cutting-edge **Site Tour** and **Rotterdam Run**

*"In an environment where time is money, a conference like **CDMO Live** is **the best ever**. It is a fantastic platform where information can be shared in roundtables and in quick 'meet and greet' sessions with CDMOs to see if there is a synergy. I will be back next time."*

Philip Coetzee
Director CMO Management, Daiichi Sankyo Europe



Our Partners

GOLD PARTNERS



SILVER PARTNERS



STRATEGIC PARTNERS



A New Event Formulation

CDMO Live has been carefully formulated using **four key elements** to create a uniquely high value experience for the outsourcing leaders:



/ Market Intelligence

Learn essential market analysis into the fast-changing contract manufacturing landscape.

Expert practitioners and analysts will forecast the trends shaping contract manufacturing over the next 5 years.



/ Outsourcing Excellence

Build your biopharma manufacturing roadmap with Outsourcing Excellence roundtables.

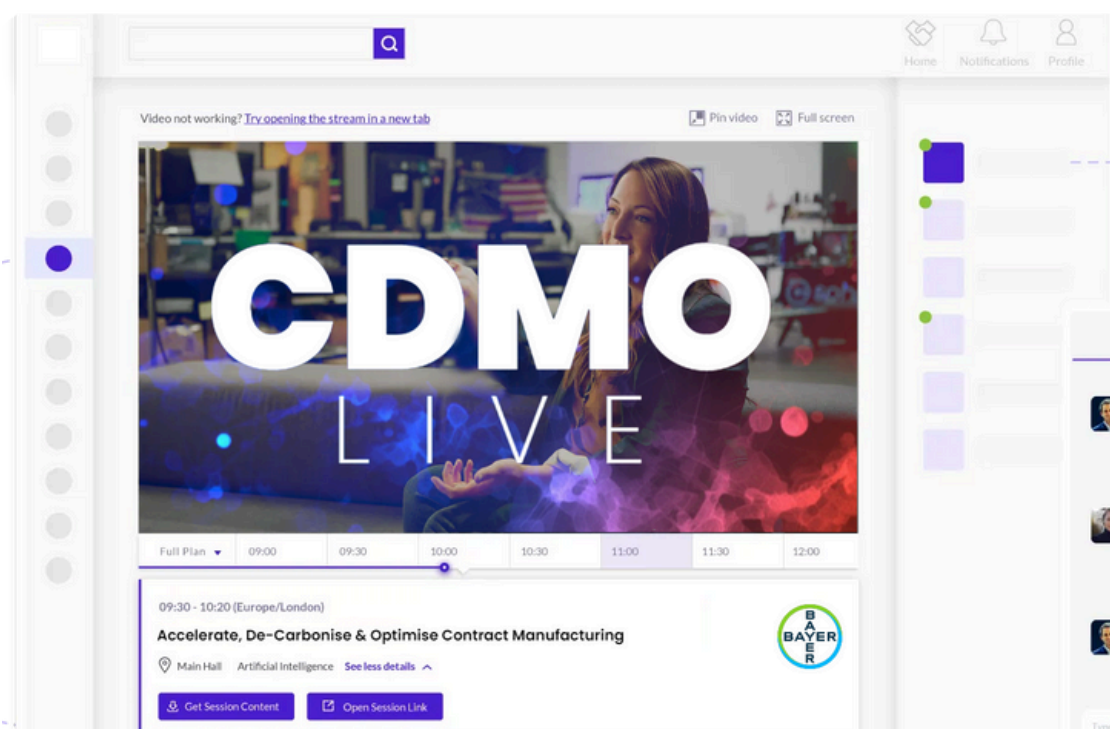
Join these exclusive peer-to-peer discussions that cover critical topics – from how to transform sponsor/CDMO relationships, implementing digital integration, to scaling-up CMC successfully.

/ PartnerMatch

Connect with 50+ pre-qualified CDMOs in two focused days with PartnerMatch

Save months of CDMO evaluation with our curated 121 meeting program. We give you a personalised agenda of 8 guaranteed meetings with pre-qualified CDMOs matched to your specific needs

All delegates can access the CDMO Live app ahead of the event to make connections with potential partners and schedule meetings.



Networking Partner



*"Congratulations on a successful CDMO Live! The sessions brilliantly navigated the evolving landscape of contract manufacturing, **setting a pivotal foundation for future industry collaboration.** Great work and way to go!"*

Dr. Roxana Timmermans
External Manufacturing Leader
MSD



Book your ticket CDMOLive.com

/ Unique Experiences

We know real connections need more than just a business meeting. That's why we are working with a series of local partners to create a series of engaging networking experiences for delegates, including:

Welcome Reception 6th May

Don't miss the exclusive opening reception on the evening of 6th May, taking place in the World Trade Center.

Sponsored by
Syngene

Syngene



CDMO Live Boat Party 7th May

Step on board the Boat Party for an networking evening event with drinks, music and conversation.

Sponsored by
Jubilant Ingrevia



Rotterdam Run 8th May

For an energising start to day two, join a running group to run/jog/walk the bridges of Rotterdam at sunrise.

Sponsored by
CRAMSN Research Park





HALIX SITE TOUR

CDMO Live delegates are invited to an exclusive tour of the cutting-edge HALIX facility at the **Leiden Bio Science Park**.

Join us on the afternoon of Day Two, 8th May 2025, for an inside look at one of the most advanced biopharma production sites in the industry.

You will experience:

State-of-the-Art Facility

Opened in 2019, the facility specializes in viral vectors, vaccines, and recombinant proteins. During the COVID-19 pandemic, HALIX played a pivotal role as a key partner to AstraZeneca.

Innovative Production

Follow the workstream of a live, operational site, designed in strict compliance with the latest GMP standards. Witness firsthand how they produce biologics across four floors, encompassing a 6,700 m² area suitable for clinical and commercial GMP manufacturing.

Space is limited to 50 delegates.

Reserve your spot today

AGENDA

8th May 2025

3pm

Delegates leave WTC Rotterdam on a coach

4-6 pm

Arrive at HALIX. Site presentation and tour

6 pm leave HALIX on the coach.

- First stop Leiden Station, for easy travel to Schiphol
- 2nd and final stop WTC Rotterdam

/ Expert Speakers



Gil Roth
President
PBOA



Annemiek Verkamman
Managing Director
hollandbio



Malik Akhtar
VP Procurement, Consumer Health
Bayer



Liesbeth Foesters
VP, Head of External & Clinical Supply Quality
UCB



Olaf Birkenmeier
Head External Manufacturing
Polpharma Biologics



Kaan-Fabian Kekec
Partner
Simon Kucher



Bernhard Boehm
Head of External Manufacturing
Animal Health
Boehringer Ingelheim



Joshi Venugopal
SVP and Head of Region Europe
Novartis Gene Therapy & Rare Diseases



Federica Frachetti
Associate Director, External
Manufacturing
MSD



Stefan Bouckaert
Vice President External Supply
Integration Quality
Johnson & Johnson



Esther Peters
Directeur
Leiden Science Bio Park



Elisabeth Stampa
Vice President
Medicines for Europe



Daniel Hurni
Director Manufacturing Network
Strategy
Bristol Myers Squibb



Franziskus Kath
Founder
Kath-Consulting



Julien Laizé
Director External Manufacturing CTM
Valneva



David Caron
SVP CMC
Immunome



Valentina Milanova
Founder and CEO/CPO
Daye



Roxana Timmermans
Contract Manufacturing Leader
MSD



Gwladys Mabonzo
Associate Director, External
Manufacturing Vaccines
MSD



Ryan Kelly
Senior Director of Supply Chain
Security and Brand Protection
Rx-360



George Ntortas
Partner
Fuliginous Management
Consulting



Philip Coetzee
Director CMO Management
Daiichi Sankyo Europe



Robert Williams
Director, Sustainable Procurement
AstraZeneca



Dierek Beyer
Managing Director
Raymond James



Stephen Sheehan
Director of External Development &
Manufacturing Alkermes



Ray Sison
Managing Partner
SCxCMC



Vishnu Dwadasi
Director, Life Sciences
West Monroe



Raman Sehgal
Founder
ramarketing



Clarita Simon
Senior Manager
Simon Kucher



Fabrice Le Garrec
Founder
OSICS network




Ellen Smit
Managing Director
Rotterdam Square



Kurt Nielsen
Managing Partner
Longview Leader LLC



Kyriakos Kansos
Partner
Fuliginous Management
Consulting

8:00	Registration + Morning Coffee Sponsored by Lifecore Biomedical	
9:00	Welcome to CDMO Live 2025 Luke Bilton and Chris Kilbee, founders of PharmaSource welcome you to CDMO Live 2025 – the first edition of this exciting new event for the biopharma outsourcing leaders.	
	 Luke Bilton , Co-Founder	 Chris Kilbee , Co-Founder
9:10	CDMO Growth Report: Exclusive New Research Reveals Critical Success Drivers for 2025 Exclusive unveiling of research that maps the evolving landscape of CDMO-sponsor partnerships. This comprehensive analysis delves into the 2025 industry business outlook, outsourcing strategies, win-win partnership models, and priorities for advanced technologies and digital transformation, offering actionable insights.	
	 Kaan-Fabian Kecec , Partner Simon Kucher	 Clarita Simon , Senior Manager, Simon Kucher
		
09:30	LIVE PODCAST State of the industry 2025 Get an insider's view of the forces reshaping contract manufacturing in 2025 and beyond. Leading industry experts will analyse emerging business models, technology disruption, and regulatory changes impacting the global CDMO landscape.	
	 Gil Roth , President, PBOA	 Raman Sehgal , Host, Molecule to Market
	 Jim Li , President, CMC Solutions, BioDuro	Sponsored by 
10:20	Networking Break PartnerMatch 121 meetings begin	
11:00	Netherlands Biotech Ecosystem: Europe's Innovation Powerhouse Get exclusive insights into the Netherlands' dynamic biotech landscape from the leaders shaping its future. Learn about the unique advantages of Dutch innovation clusters, from world-class research and manufacturing to a regulatory and funding environment that is accelerating growth.	
	 Annemiek Verkamman , Managing Director, hollandbio	 Dexter Tjoa , CEO, Tjoapack
	 Esther Peters , Directeur, Leiden Bio Science Park	 Ellen Smit , Managing Director, Rotterdam Square
		Sponsored by 

11:40

The Future of Cell & Gene Therapy Development & Manufacturing

How can we realise the full potential of breakthrough therapies? In this talk, Joshi Venugopal explains the inflexion points for gene therapy, and what this means to the evolution of biotech and contract manufacturing business models.



Joshi Venugopal
SVP and Head of Region Europe
Novartis Gene Therapy & Rare Diseases

12:00

Quality as a Catalyst: Accelerating CDMO Success Through Quality Management

External quality leaders explore how to transform quality management from a potential bottleneck into a strategic driver of CDMO partnerships.

Learn practical approaches for embedding quality considerations throughout the partnership lifecycle, from partner selection through technical transfers, while maintaining the agility needed in today's fast-paced environment.



Liesbeth Foesters, VP, Head of External & Clinical Supply Quality, **UCB**



Stefan Bouckaert, Vice President External Supply Integration Quality
Johnson & Johnson



Gwladys Mabonzo, Associate Director, External Manufacturing Vaccines, **MSD**

Sponsored by



12:30

Lunch + Networking

ROUNDTABLES

Outsourcing Excellence

Choose to join two of the following sessions:

Sponsors

1. Partnership Excellence: The Secret Sauce of Successful CDMO Collaborations

Hosted by Rocco Paracchini, Director CDMO, Morpho Alfasigma



2. Mastering Tech Transfer: Turning Complexity into Competitive Advantage

Sponsored by Recipharm



3. The Perfect RFP: Writing Requirements That Deliver the Right Partners

Hosted by Philip Coetzee, Director CMO Management, Daiichi Sankyo Europe

4. Winning Investor Confidence: How CMC Strategy Makes or Breaks Funding

Sponsored by Afton Scientific



5. Digital Integration Mastery: Creating a Seamless Quality & Manufacturing Network

Hosted by Franziskus Kath, Founder, Kath-Consulting

6. Build a Resilient CDMO Ecosystem: Balancing Cost, Quality and Security

Sponsored by Wacker



7. Fast-Track to Market: Cutting Timelines Without Cutting Corners

Sponsored by Prاسfarma

Hosted by David Caron, SVP CMC, Immunome



15:00	Coffee + Networking	
15:30	<p>Navigating the European Small Molecule Manufacturing Landscape</p> <p>As Europe's small molecule manufacturing landscape undergoes dramatic transformation, this strategic session explores the impact of new High Potent APIs, and how regulatory changes and patient access demands are likely to reshape the market in the years ahead. Join industry leaders as they examine the impact of new EU supply chain regulations and share practical approaches to ensure reliable patient access while maintaining manufacturing excellence.</p> <div>  <div> Elisabeth Stampa, Vice President, Medicines for Europe </div> </div> <div> Sponsored by  </div>	
16:00	<p>10 Things I'd Do Differently When Fast-Tracking Emergency Drug Manufacturing</p> <p>Drawing from his experience leading COVID-19 vaccine manufacturing scale-up with Lonza, Fabrice Le Garrec shares the ten critical decisions that can make or break emergency drug production. He'll provide a practical blueprint for accelerating manufacturing while maintaining quality, helping you prepare for the next time speed becomes paramount.</p> <div>  <div> Fabrice Le Garrec, Founder, OSICS network </div> </div>	
16:20	<p>Follow the Money: How Private Equity Capital Flows are Reshaping the CDMO Landscape</p> <p>This expert panel examines how private equity investment is transforming the CDMO landscape, reshaping manufacturing capabilities and capacity. Learn strategic insights into investment trends, valuation metrics, and their impact on drug developers' manufacturing strategies.</p> <div> <div>  <div> Kurt Nielsen, Managing Partner, Longview Leader LLC </div> </div> <div>  <div> Asif Shahinsha, Executive Director TH Healthcare & Life Science </div> </div> <div>  <div> Dierk Beyer, Managing Director, Raymond James </div> </div> <div>  <div> Vishnu Dwadasi, Director Life Sciences, West Monroe </div> </div> <div> Sponsored by  </div> </div>	
17:00	Close Day One	
19:00–23:00	<p>CDMO Live Boat Party</p> <p>Sponsored by Jubilant Ingrevia</p> <p>Vessel 11 The Red Ship, Wijnhaven 101, 3011 WN Rotterdam, Netherlands</p> <p>Space limited – be early to avoid disappointment</p>	

6:30–7:45	Rotterdam Run Sponsored by CRAMSN Research Park. Meet outside the venue at 6.30am for an energising start to your day		
8:00	Morning Breakfast + Coffee		
9:00	Horizon Scanning 2030 Data-driven analysis of the evolving biopharma landscape with L.E.K. Consulting		
	 Ian Tzeng , Managing Director L.E.K. Consulting	 Adam Siebert , Managing Director L.E.K. Consulting	
9:15	Strategic Network Optimisation: Building High-Performance CDMO Ecosystems Senior leaders from Bayer, BMS and Boehringer Ingelheim reveal their approaches to building resilient and cost-effective external manufacturing networks. Learn how top pharma companies are rebalancing their networks, managing risk, and driving value through strategic outsourcing.		
	 Malik Akhtar , VP Procurement, Consumer Health, Bayer	 Daniel Hurni , Director Manufacturing Network Strategy, Bristol Myers Squibb	Sponsored by 
	 Bernhard Boehm , Head of External Manufacturing Animal Health, Boehringer Ingelheim		
10:00	How Gender Bias in Pharma Holds Back Women's Health Join Valentina Milanova for an examination of how systemic bias in pharmaceutical manufacturing impacts women's health innovation. This session reveals practical solutions for addressing gender-specific challenges in drug development, manufacturing processes, and clinical trials.		
	 Valentina Milanova , Founder and CEO/CPO, Daye		
10:20	Networking Break + PartnerMatch begins		
11:00	Real-World Digital Manufacturing Networks: Transforming CDMO Partnerships Through Data and AI Explore how pharma companies are revolutionising their external manufacturing operations through real-time data integration and AI-driven decision making across their CDMO networks – turning fragmented data landscapes to connected manufacturing networks.		
	 Roxana Timmermans , Strategic Procurement, Biologics, MSD	 Franziskus Kath , Founder, Kath-Consulting	Sponsored by 
	 Dave O'Gara , Pharmaceutical Business Consultant, Aizon		

11:40

Trump 2.0 and the impact on US Drug Manufacturing

Join Gil Roth, President of the Pharma & Biopharma Outsourcing Association (PBOA), for an essential analysis of how the new administration's policies are reshaping pharmaceutical manufacturing in America. This session will examine critical changes in FDA oversight, biosecurity measures, and emerging opportunities in the evolving regulatory landscape.



Gil Roth, President, **Pharma & Biopharma Outsourcing Association (PBOA)**

12:00

Biologics Development & Manufacturing Panel

Tackle the key challenges in scaling biological manufacturing with insights from experienced practitioners. This panel will address critical issues in tech transfer, analytical method development, supply chain management and capacity planning that can make or break your biologics program.



Olaf Birkenmeier, Head External Manufacturing, **Polpharma Biologics**



Julien Laizé Director External Manufacturing, **CTM Valneva**



David Caron, SVP CMC, **Immunome**

Sponsored by



12:30

Lunch + Networking

ROUNDTABLES

Outsourcing Excellence

Choose to join two of the following sessions:

Sponsors

1. Maximising Every Euro: Smart CMC Strategies for Emerging Biotechs

Hosted by Almac



2. Sustainability in Action: Turning ESG into Reality

Hosted by Robert Williams, Director Sustainable Procurement, AstraZeneca
Martin Chilcott, CEO, Manufacture 2030



3. Next-Generation CDMO Performance Management

Hosted by Stephen Sheehan, Director of External Development and Manufacturing, Alkermes

13:30

15:00

4. Virtual Factory Excellence: Building High-Performance Teams

Sponsored by Fisiopharma

Hosted by Federica Fraschetti, Associate Director, EQA Large Molecules EU Projects Lead, MSD



5. The Continuous Manufacturing Roadmap: Real Implementation Stories

Hosted by Ray Sison, Managing Partner, SCxCMC

6. Innovative Contract Models That Incentivise and Drive Performance

Hosted by Kurt Nielsen, President, Longview Leader LLC

7. Supply Chain Security and Capacity in an Uncertain World

Hosted by Ryan Kelly, Senior Director of Supply Chain Security and Brand Protection



Afternoon Coffee
HALIX Site Tour

15:00

Attendees who have been approved to join the HALIX Site Tour should meet at the front of the venue for coach ride to Leiden Bio Science Park


Strategic Analysis of the European Small Molecule & Biologics CDMO Landscape

15:30

Join Fuliginous Management Consulting for an essential deep dive into the evolving European finished dose form (FDF) manufacturing landscape. This data-driven session will unpack critical market dynamics across both small molecule and biologics sectors.



George Ntortas, Partner,
Fuliginous Management Consulting



Kyriakos Kansos, Partner,
Fuliginous Management Consulting

LIVE PODCAST
Contract Manufacturing 2030: Key Takeaways from CDMO Live

16:00

Join us for a special live recording of the PharmaSource Podcast where we'll synthesize the key learnings and future predictions from CDMO Live 2025. Leading voices will debate what's next for outsourced manufacturing and provide actionable takeaways to shape your strategy through 2030.



Luke Bilton, Co-Founder,
PharmaSource



Bruce Vielle Chief Executive,
Blue Wolf

16:30

Close Event

Join the conversation!



CDMO Live will be broadcast live across the **PharmaSource Podcast** and **Molecule to Market** covering key sessions and interviews being recorded every day.

Sponsored by **Qualifyze**



*"CDMO Live is definitely the event you need to go to. A huge amount of effort has been put in to make it **one of the best events on the calendar** - bringing together external manufacturing and partnering in a really smart, collaborative way that differentiates it to all the other events in the sector."*

Raman Sehgal
Host,
Molecule to Market



**molecule
to market**
inside the outsourcing space

Book your ticket CDMOLive.com





/ Who attends?

CDMO Live connects the outsourcing ecosystem, bringing together External Manufacturing, CMC and Biotech leaders and connects them with best-in-class CDMOs partners.

Delegates come from the following companies:

PHARMACEUTICAL COMPANIES



BIOTECHNOLOGY COMPANIES





/ A world-class destination

CDMO Live 2025 is hosted at the World Trade Center, Rotterdam, Netherlands.

This fantastic venue is in the heart of the Netherlands, known as **Europe's connected life sciences & health metropolis**.

The Netherlands is home to more than **3,100** R&D life sciences companies, **420** biopharmaceutical companies and the European Medicines Agency.

We are working with **Holland Bio**, **Leiden Science Park** and **Rotterdam Square** to bring the Netherlands ecosystem to the event.

Rotterdam: The best-connected large European city

Rotterdam is a well-connected European hub linked globally via high-speed train connections to European business hubs, two international airports and excellent connectivity by road and water.

- **#1 European country** on DHL's Global Connectedness Index
- **2 international airports** – Recommend flying to Schiphol or Rotterdam Airports: both are both within 24-minute reach.
- **300+** direct international destinations
- **High-speed train connections** to all major European cities, including direct to London via EuroStar





/Book your Hotel

The following central Rotterdam hotels have been selected for their quality and proximity to the venue.

All are within walking distance of the Postillion WTC. The links below offer preferential booking terms.

We advise reserving your room for 6th–7th May, and booking as early as possible to avoid disappointment:

Postillion WTC – [book here](#)

Beursplein 37, Meent 110, 3011 AA Rotterdam

Rotterdam Holiday Inn Express – [book here](#)

Weena 121, 3013 CK Rotterdam, Netherlands

Rotterdam Hilton – [book here](#)

Weena 10, 3012 CM Rotterdam, Netherlands

The James, Rotterdam – [book here](#)

Aert van Nesstraat 25, 3012 CA Rotterdam, Netherlands

Double Tree, Rotterdam

Leuvehaven 80, 3011 EA Rotterdam, Netherlands

FREE
eLearning
with every
ticket

+ Outsourcing Fundamentals


CDMO Live delegates will be given complimentary access to **Outsourcing Fundamentals eLearning** usually worth £295.

The new eLearning course distils 100+ expert interviews into 10 engaging modules.

The course gives a foundation in:

- Overview of outsourcing trends
- Expert insights and case studies
- Helpful resources and quizzes

Modules include:

 To find out more
[watch the video](#)

1. Outsourcing Landscape



Overview of biopharma outsourcing and key market dynamics

2. Vendor Selection



RFIs->RFQs and how to find the right outsourcing partner

3. Contract Negotiation



How to negotiate win-win outsourcing contracts

4. Virtual Plant



A collaborative framework for internal and external teams

5. Tech Transfers



Technology Transfer process and best practices explained

6. Quality Oversight



How to put quality at the centre of outsourcing operations

7. Relationship Building



How to build positive partnerships between sponsor and CDMO/CRO

8. Planning Timelines



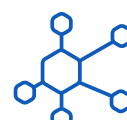
90 day timeline for starting outsourced drug development

9. Sustainable Outsourcing



Best practices for reducing Scope 3 emissions with partners

10. Network Strategy



How to develop long-term strategy for manufacturing networks

Book your ticket CDMOLive.com

 **PharmaSource**



/ Book your ticket

Join us at CDMO Live 2025 with one of these two ticket options:



€2,499

General Admission

Take part in the two day experience including:

- Full access to all Content and Roundtables
- Attend the Evening Networking Event
- Access to Networking App to arrange meetings, pre, during and post event
- Breakfasts, teas and coffee and lunches included
- Access Outsourcing Fundamentals elearning and videos



€249

Outsourcing Leader

Qualified pharma and biotech outsourcing executives get all the benefits of general attendee ticket **plus:**

- 8 x targeted PartnerMatch meetings with pre-qualified CDMO partners
- Exclusive peer-to-peer networking events

Your application will be reviewed prior to acceptance

For more information please contact support@lifesciencenetworks.com